

Franchise Interest

PERSONAL INFORMATION							
Last Name		First Name			Middle Initia		Canadian Citizen?
					Male Female	Yes No	
Home Street Address			Years at th	is address:		Birth Date	Marital Status
							Single
							Married
City	Province			Postal Code		Home Phone	
Work Phone	Preferred phone nu		e number to	o contact you		E-Mail Address	
		Best time to call:					

EDUCATION					
High School Name & Location	College / University Name & Location	Trade / Correspondence School Name & Location			
	Major:	Major:			
Did you graduate? 📙 Yes 🔲 No	Did you graduate? 🛛 Yes 🗌 N	No Did you graduate? 🛛 Yes 🗌 No			
Other Education (type of school, field of study, number of years, degree obtained)					
Professional Designation					
riolessional Designation	If yes, please specify:				
Yes No					

	El	MPLOYMENT RECORD (Last three	e positions held)			
Firm Name	Address		Position Held	Dates held		Annual Income
If Married, Spouse's Oc	ccupation		How long?	Annual Incor	ne:	
		PERSONAL REFEREN	ICES			
Name		Address			Phone	



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BUSINESS REFERENCES				
Name	Address	Phone		

ADDITIONAL INF	ORMA	TION					
Have you ever been convicted of a felony? Yes No							
Have you ever been convicted of any offense (including misdemeanors) for which you were fined \$200 or more?							
Are you now or have you ever been party to any lawsuit either as a defendant or a plaintiff?							
Have you or any company you have owned or managed ever filed bankruptcy, reorganized due to insolvency, gone out of business, or comprised a debt?							
🗌 Yes 🗌 No							
Do you have any contingent liabilities for guarantees, endorsements, lease, etc.? 🔲 Yes 🔲 No							
Do you have any unfiled or unpaid personal, business or payroll tax returns?							

If you answered yes to any of the above questions or if there is any other information you believe is pertinent to your experience, background, or knowledge not already covered in this profile, please explain on a separate attachment, and include with this form.

PERSONAL FINANCIAL STATEMENT Cash in Chequing* \$ Notes \$ Cash in Savings* \$ **Charge Accounts** \$ Real Estate (home) \$ Judgements \$ Real Estate (other) \$ Accounts Payable \$ **RRSP/Retirement Plan** \$ \$ **Taxes Payable** Securities and Mutual Funds \$ Interest Payable \$ \$ Automobiles \$ **Brokers Margin Accounts** \$ \$ Your Present Business Mortgage on Real Estate \$ Other Liabilities \$ Other Assets \$ Total Liabilities \$ **Total Assets** Net Worth \$ Please attach statements

The following documents are required to be submitted

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Attached	Required Documents	Attached	Required Documents
	Notice of Assessment for the past 3 years		T4's for the last 3 years
	Mortgage Statement/Mortgage balance or Rent agreement		CRA Statement Account
	Property Tax Statement		Proof of Credit Score
	Banking Statement		Proof of all assets (RRSP's, Life Insurance)
	Current Paystub		T776 Statement of Property (if applicable).
	Driver's License		Police Clearance

I hereby certify that I have supplied all information to the best of my ability and understand that the Franchisor must rely upon this information in assessing my qualifications. I understand that this profile is not a contract and in no way binds H&R Block or myself and does not imply that a franchise will be offered. To further evaluate my qualifications, I understand that the Franchisor will order and obtain a credit report, conduct a background investigation, and verify all references submitted provided both parties are interested in further pursuing discussions following the initial request for consideration.

Applicant's Signature	Date si	gned	
I have reviewed the entire Request for Conside	ration		
District Manager	 Date	□ Forwarded	□ Rejected
Regional Director	Date	Forwarded	□ Rejected
CSC Calgary	Date		□ Rejected



Franchise Interest

FRANCHISE INTEREST					
Do you have an existing tax business?	Company name and ac	ddress:			
🗋 Yes 🔲 No					
Taxpayer Identification Number:					
Other business industry, position held, types of	products & services of	fered, type and	I # of customers:		
Select the option that best describes your	Geographic Areas of Ir	nterest, in	Exactly how much capital do you have available for this		
interest: □ Purchase an existing Franchise	order of preference:		investment?		
 Open a new franchise location in a new torritory 	1.		When would you beready to invest in yourfranchise if you were approved?		
territory	2				
Convert an existing Tax business to an HRB					
Franchise			Who will be responsible for the daily operation of the business?		
Convert an existing Tax business to an HRB	3				
Franchise AND buy one or more existing Franchises			How long have youbeen looking for a businessto buy?		
If the required amount of capital is not available, h cash?	ow would you obtain ad	lditional	Have you been approved for financing?		
Cashr			🗆 Yes 🖵 No		
			Do you plan to have investors?		
			Yes No		
Would this be your sole source Estimate minimu	m monthly income requ	uired for	Will you have a partner?		
of income? current living ex			(If yes, complete a request for each partner.)		
Yes No			🗌 Yes 🔲 No		
Other names under which business is conducted (Subsidiaries and other a	Affiliates):			
Briefly describe kind and nature of business carrie	ed on by you and your s	ubsidiaries and	d affiliates, if any:		
Other facts you want us to know:					
Indicate which of the following personal traits	have MOST contribute	ed to your su	ccess in business (check all that apply to you):		
 Willing to Take Risks 					
□ Risk Adverse		0,	Personality		
□ Highly Ethical			rive/Determination		
□ Highly Competitive		∃ Highly Ar	nbitious		
□ Street Smart] Highly Fo	ocused		
□ Book Smart		Constant	ly Improving/Changing		
□ Strong Management/			Villing to Try New Things		
□ Organization Skills			tick with Proven Approach		
Strong Sales Skills			ecision Maker		
Detail Oriented		-	ul Decision Maker		
Service Oriented		0	bllow through		
Big Picture Oriented		-	lanning Skills		
Customer Focused Perfectionist		J Strong L	eadership Skills		
□ Other:					



Disclosure Information

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Franchise Candidate Name:					
Telephone:	Fax:				

All franchise candidates will be disclosed immediately following prequalification.

Complete the appropriate section based on how you intend to operate the business [Individual or Entity].

		FRANCHISE CAND	DATE INFORMATION	
		For Individua	als	
Spouse's First N	Name:	Spouse's Las	st Name:	
Mailing address	: Street			
City, Province, P	Postal Code:			
		For Entities	S	
Legal Name of E	Entity:		Province Formed:	
Mailing address City, Province, P				
Entity is:	Corporation	Partnership	Limited Liability Company	□ Trust
Pa	artner/Shareholder's Name	Role	Owner	ship Percentage

Each member of the business will receive a Franchise Disclosure Document [FDD]. Provide HOME address & E-MAIL information for each member in the fields below.

Partner/Shareholder's Name	Address (Street, City, Province, Postal Code)	E-Mail Address



Financial Statements

If interested in contracting as an Individual – provide Individual financial information. If interested in contracting as an Entity – provide Entity financial information. <u>Assets</u>	Liabilities
Cash	Notes and bills payable for merchandise
Accounts receivable from customers	
	Commercial Real Estate Mortgage
	Accounts payable (not due)
Accounts receivable from stockholders or affiliates	Accounts payable (past due)
	Business Loans FELC (drawn)
	· · · · · · · · · · · · · · · · · · ·
Other Accounts receivable	Reserves (itemize)
Investments	Seller Financed Notes
	Other
	Boughring Credit - Rupingge Credit Cord
Franchises or Businesses	Revolving Credit – Business Credit Card
	Auto Loans
	Taxes due and payable
	Payroll Taxes
Furniture and fixtures (depreciation)	Income Taxes
	Sales Tax
	Other Liabilities
Commercial Real Estate	
Notes/Mortgages receivable	
·i	
Stocks	
·	
Other Assets	
	
TOTAL ASSETS	TOTAL LIABILITIES
*Please attach statements	NET WORTH



Financial Statements

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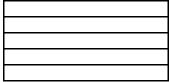
Additional Information

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Guarantees or other accommodations

Insurance (Type and Amount)

Other contingent liabilities and obligations (describe)



If yes, specify:	
Are any lawsuits per	iding, or to your knowledge, threatened against you, or any subsidiary or affiliate of yours?
If yes, specify:	
I	
Are there any judgm	ents outstanding against you or any subsidiary or affiliate of yours?
If yes, specify:	



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City/Town	Number of Locations	

PRODUCTS & SERVICES

Please indicate which products and services will be offered by either selecting yes or no. For the items under Tax Preparation please indicate the projected average charge for each experience, and/or knowledge of that area and must be approved.

1. Ta	x Preparation						
(a)	T1 Returns		Yes		No	NAC	\$
(b)	T2 Returns		Yes		No	NAC	\$
(c)	T3 Returns		Yes		No	NAC	\$
(d)	Quebec Returns		Yes		No	NAC	\$
(e)	US Returns		Yes		No	NAC	\$
2. Ins	tant Refund Returns	_		_			
(a)	WU Money Order		Yes		No		
(b)	Prepaid Credit Card		Yes		No		
3. Bo	okkeeping Services						
(a)	GST/HST Remittance		Yes		No	Fee	\$
(b)	Payroll		Yes		No	Fee	\$
(c)	Financial Statements		Yes		No	Fee	\$
(d)	PST & WSIB Remittance		Yes		No	Fee	\$
4. Otl	her Services						_
(a)	Second Look		Yes		No	Fee	\$
(b)	Efile only		Yes		No	Fee	\$
(c)	Pay with Refund		Yes		No	Fee	\$
(d)	Online Estate Planning		Yes		No	Fee	\$
(e)	Remote Tax Expert		Yes		No	Fee	\$
(f)	Peace of Mind		Yes		No	Fee	\$

For each product and service selected, please show projected numbers in clients and volume for Fiscal Year.

TAX PREPARATION

Type of Return	Current Number of Returns	Current Volume	Projected Number of Returns	Projected Volume	Percentage Increase/Decrease
T1 Returns					
T2 Returns					
T3 Returns					
Quebec Returns					
US Returns					
Instant Refund Returns					

BOOKKEEPING SERVICES

Type of Return	Current Clients	Current Volume	Projected Clients	Projected Volume	Percentage Increase/Decrease
GST/HST Remittance					
Payroll					
Financial Statements					
PST & WSID Remittance					



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MARKETING PLAN

Please describe below in detail how the above projected numbers for each product and service will be attained through advertising, public relations, and local marketing activities (include plan for Off-Season growth, May 1 - Dec 31):

LOCAL COMPETITION

Please list any direct competitors in the local market and explain how you will compete with these competitors.

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2.	
3.	
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1	
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HUMAN RESOURCES

Current number of staff fo	r each position
General Manager	
Office Manager	
Tax Associates	
Receptionist	
Bookkeeper (Internal)	
Bookkeeper (External)	
Other	

each position	

Required number of staff f	or each position
General Manager	
Office Manager	
Tax Associates	
Receptionist	
Bookkeeper (Internal)	
Bookkeeper (External)	
Other	

Please describe what Human Resource procedures you will implement to retain, to recruit, and to train new and prior staff:

OFFICE LOCATION

Provide a description of the current office location. The description should include availability of parking, appearance (internal/external), foot traffic, type of office (street front), etc. If the office is being moved to a new location, please include a photo and plan on how to move existing clients to the new location.

OFFICE HOURS

List below what the office hours will be for tax-season and off-season. (Offices that have extended hours have shown higher growth than those with minimum contract hours.)

TAX SEASON HOURS	OFF SEASON HOURS	
January	Мау	
Week 1	Week 1	
Week 2	Week 2	
Week 3	Week 3	
Week 4	Week 4	
February	June	
Week 1	Week 1	
Week 2	Week 2	
Week 3	Week 3	
Week 4	Week 4	
March	July	
Week 1	August	
Week 2	September	
Week 3	October	
Week 4	November	
April	December	
Week 1		
Week 2		
Week 3		
Week 4		

Additional information:

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COMPLETE THE FOLLOWING THREE-YEAR PROFIT AND LOSS PLAN

# of Clients Written by Owner			
# of Clients Written by General Manager		Revenue of General Manager	\$
# of Clients Written by Office Manager		Revenue of Office Mgr.	\$

PROFIT & LOSS CALCULATION

INCOME		FISCAL YEAR:		FISCAL YEAR:		FISCAL YEAR:
T1 Returns	\$		\$		\$	
T2 Returns	\$		\$		\$	
T3 Returns	\$		\$		\$	
Quebec Returns	\$		\$		\$	
US Returns	\$		\$		\$	
Cashback Income (Gross Disc Fees)	\$		\$		\$	
Efile Fees	\$		\$		\$	
Bookkeeping Fees	\$		\$		\$	
Tax Training School	\$		\$		\$	
Misc. Income	\$		\$		\$	
TOTAL REVENUES	\$		\$		\$	
EXPENSES						
WAGES		FISCAL YEAR:		FISCAL YEAR:		FISCAL YEAR:
General Manager Wages	\$		\$		\$	
Office Manager Wages	Ψ \$		\$		φ \$	
Tax Associates Wages	э \$		э \$		\$	
Other Wages (Bookkeeping, Cashback, etc.)	э \$		э \$		э \$	
	э \$		э \$		э \$	
Off-Season Wages						
Receptionist Wages	\$		\$		\$	
Processing Wages	\$		\$		\$	
Payroll Taxes	\$		\$		\$	
Employee Benefits	\$		\$		\$	
TOTAL COMPENSATION	\$		\$		\$	
OCCUPANCY AND EQUIPMENT		FISCAL YEAR:		FISCAL YEAR:		FISCAL YEAR:
Rent to Landlord	\$		\$		\$	
Rent to Owner	\$		\$		\$	
Business Occupancy	\$		\$		\$	
Utilities	\$		\$		\$	
Telephone	\$		\$		\$	
Depreciation	\$		\$		\$	
Equipment Rental	\$		\$		\$	
Janitor Services	\$		\$		\$	
Common Area Maintenance	\$		\$		\$	
Amortization	\$		\$		\$	
TOTAL OCCUPANCY AND EQUIPMENT	\$		\$		\$	
PAYMENTS TO FRANCHISOR		FISCAL YEAR:		FISCAL YEAR:		FISCAL YEAR:
Franchise Regular Royalties	\$	TISCAL TEAN.	\$	TIGUAL TEAN.	\$	HOUAL TEAN.
	ъ \$		э \$		ъ \$	
Instant Refund Royalties						
FELC payments (interest only)	\$		\$		\$	
Supplies	\$		\$		\$	
Insurance (E&O, Contents)	\$		\$		\$	
TOTAL FRANCHISOR PAYMENTS	\$		\$		\$	



FRANCHISEE EXPENSES	FISCAL YEAR:	FISCAL YEAR:	FISCAL YEAR:
Franchisee Salary	\$	\$	\$
Other Franchisee Benefits (Insurance, etc.)	\$	\$	\$
Other Franchisee Perks (Vehicle, etc.)	\$	\$	\$
Other Franchisee related expenses	\$	\$	\$
TOTAL FOR FRANCHISEE	\$	\$	\$
OTHER EXPENSES	FISCAL YEAR:	FISCAL YEAR:	FISCAL YEAR:
Advertising	\$	\$	\$
Other Insurance	\$	\$	\$
Bank Charges	\$	\$	\$
Interest	\$	\$	\$
Local Supply Purchases	\$	\$	\$
Department Store Commissions	\$	\$	\$
Discounts/Promotions	\$	\$	\$
Refunds	\$	\$	\$
Penalty & Interest	\$	\$	\$
Instant Refund Bad Debt	\$	\$	\$
Continuing Education/Licenses	\$	\$	\$
Travel	\$	\$	\$
Repairs	\$	\$	\$
Freight/Postage	\$	\$	\$
Miscellaneous	\$	\$	\$
TOTAL OTHER EXPENSES	\$	\$	\$
NET EARNINGS	FISCAL YEAR:	FISCAL YEAR:	FISCAL YEAR:
	\$	\$	\$
EQUIPMENT PURCHASE (ITEMS & COST)	FISCAL YEAR:	FISCAL YEAR:	FISCAL YEAR:
	\$ TIOCAL TEAK.	\$ TIBOAL TEAK.	\$ TIBOAL TEAK.
PROFIT PERCENT	\$ FISCAL YEAR:	\$ FISCAL YEAR:	\$ FISCAL YEAR:
	R		8