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| EMPLOYMENT RECORD (Last three positions held) |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
| Firm Name | Address |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  | Annual Income |  |  |  |  |
|  |  |  |  |  |  |  |  |
| If Married, Spouse's Occupation Held |  |  |  |  |  |  |  |


| PERSONAL REFERENCES |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Name | Address |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |

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|  | BUSINESS REFERENCES |  |
| :--- | :--- | :--- | :--- |
| Name | Address |  |
|  |  |  |
|  |  |  |



The following documents are required to be submitted.

| Attached | Required Documents | Attached | Required Documents |  |
| :--- | :--- | :--- | :--- | :--- |
|  | $\square$ | Notice of Assessment for the past 3 years | $\square$ | T4's for the last 3 years |
|  |  | Mortgage Statement/Mortgage balance or Rent agreement | $\square$ |  |
|  | CRA Statement Account |  |  |  |
| $\square$ | Property Tax Statement | $\square$ | Proof of Credit Score |  |
|  | $\square$ | Banking Statement | $\square$ | Proof of all assets (RRSP's, Life Insurance) |
| $\square$ | Current Paystub | $\square$ | T776 Statement of Property (if applicable). |  |
| $\square$ | Driver's License | $\square$ | Police Clearance |  |

I hereby certify that I have supplied all information to the best of my ability and understand that the Franchisor must rely upon this information in assessing my qualifications. I understand that this profile is not a contract and in no way binds $\mathrm{H} \& \mathrm{R}$ Block or myself and does not imply that a franchise will be offered. To further evaluate my qualifications, I understand that the Franchisor will order and obtain a credit report, conduct a background investigation, and verify all references submitted provided both parties are interested in further pursuing discussions following the initial request for consideration.

Applicant's Signature $\qquad$ Date signed


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| FRANCHISE INTEREST |  |  |  |
| :---: | :---: | :---: | :---: |
| Do you have an existing tax business?$\square$ Yes $\square$ No |  | Company name and address: |  |
| Taxpayer Identification Number: |  |  |  |
| Other business --- industry, position held, types of products \& services offered, type and \# of customers: |  |  |  |
| Select the option that best describes your interest:$\square$ Purchase an existing Franchise$\square$ Open a new franchise location in a new territory$\square$ Convert an existing Tax business to an HRB Franchise$\square$ Convert an existing Tax business to an HRB Franchise AND buy one or more existing Franchises |  | Geographic Areas of Interest, in order of preference: <br> 1. | Exactly how much capital do you have available for this investment? |
|  |  | When would you beready to invest in yourfranchise if you were approved? |
|  |  | 2 |
|  |  | Who will be responsible for the daily operation of the business? |
|  |  | 3 | How long have youbeen looking for a businessto buy? |
| If the required amount of capital is not available, how would you obtain additional cash? |  |  | Have you been approved for financing? $\square$ Yes $\square$ No |
|  |  |  | Do you plan to have investors? $\square$ Yes $\square$ No |
| Would this be your sole source of income? $\square$ Yes $\square$ No | Estimate minimum monthly income required for current living expenses: |  | Will you have a partner? <br> (If yes, complete a request for each partner.) $\square$ Yes $\square$ No |
| Other names under which business is conducted (Subsidiaries and other Affiliates): |  |  |  |
| Briefly describe kind and nature of business carried on by you and your subsidiaries and affiliates, if any: |  |  |  |
| Other facts you want us to know |  |  |  |  |



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## Franchise Candidate Name:

| Telephone: | Fax: |
| :--- | :--- |

All franchise candidates will be disclosed immediately following prequalification.
Complete the appropriate section based on how you intend to operate the business [Individual or Entity].


Each member of the business will receive a Franchise Disclosure Document [FDD].
Provide HOME address \& E-MAIL information for each member in the fields below.

| Partner/Shareholder's Name | Address (Street, City, Province, Postal Code) | E-Mail Address |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
|  |  |  |

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If interested in contracting as an Individual - provide Individual financial information.



*Please attach statements


Other Liabilities


## TOTAL LIABILITIES

NET WORTH


BLOCK

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## Additional Information

| Guarantees or other accommodations |
| :--- |
| Insurance (Type and Amount) |
|  |
|  |

Other contingent liabilities and obligations (describe)


| Have you, or any subsidiary or affiliate of yours, been adjudicated a bankruptcy or been party to a reorganization under the Federal bankruptcy laws? |  |
| :--- | :--- |
| If yes, specify: |  |
|  |  |
| Are any lawsuits pending, or to your knowledge, threatened against you, or any subsidiary or affiliate of yours? |  |
| If yes, specify: |  |
| Are there any judgments outstanding against you or any subsidiary or affiliate of yours? |  |
| If yes, specify: |  |

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| City/Town | Number of Locations |  |
| :--- | :--- | :--- | :--- |

## PRODUCTS \& SERVICES

Please indicate which products and services will be offered by either selecting yes or no. For the items under Tax Preparation please indicate the projected average charge for each experience, and/or knowledge of that area and must be approved.

1. Tax Preparation
(a) T1 Returns
(b) T2 Returns
(c) T3 Returns
(d) Quebec Returns
(e) US Returns

2. Instant Refund Returns
(a) WU Money Order
(b) Prepaid Credit Card

3. Bookkeeping Services
(a) GST/HST Remittance
(b) Payroll
(c) Financial Statements
(d) PST \& WSIB Remittance

4. Other Services


For each product and service selected, please show projected numbers in clients and volume for Fiscal Year.

## TAX PREPARATION

| Type of Return | Current Number of <br> Returns | Current Volume | Projected Number <br> of Returns | Projected Volume | Percentage <br> Increase/Decrease |
| :--- | :---: | :---: | :---: | :---: | :---: |
| T1 Returns |  |  |  |  |  |
| T2 Returns |  |  |  |  |  |
| T3 Returns |  |  |  |  |  |
| Quebec Returns |  |  |  |  |  |
| US Returns |  |  |  |  |  |
| Instant Refund Returns |  |  |  |  |  |

## BOOKKEEPING SERVICES

| Type of Return | Current Clients | Current Volume | Projected Clients | Projected Volume | Percentage <br> Increase/Decrease |
| :--- | :--- | :--- | :--- | :--- | :--- |
| GST/HST Remittance |  |  |  |  |  |
| Payroll |  |  |  |  |  |
| Financial Statements |  |  |  |  |  |
| PST \& WSID <br> Remittance |  |  |  |  |  |

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## MARKETING PLAN

Please describe below in detail how the above projected numbers for each product and service will be attained through advertising, public relations, and local marketing activities (include plan for Off-Season growth, May 1 - Dec 31):

LOCAL COMPETITION
Please list any direct competitors in the local market and explain how you will compete with these competitors.

| 1. |  |
| :--- | :--- |
| 2. |  |
| 3. |  |

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## HUMAN RESOURCES

## Current number of staff for each position

| General Manager |  |
| :--- | :--- |
| Office Manager |  |
| Tax Associates |  |
| Receptionist |  |
| Bookkeeper (Internal) |  |
| Bookkeeper (External) |  |
| Other |  |
|  |  |

## Required number of staff for each position

|  | $\square$ |
| :--- | :--- |
| General Manager |  |
| Office Manager |  |
| Tax Associates |  |
| Receptionist |  |
| Bookkeeper (Internal) |  |
| Bookkeeper (External) |  |
| Other |  |

Please describe what Human Resource procedures you will implement to retain, to recruit, and to train new and prior staff:

OFFICE LOCATION
Provide a description of the current office location. The description should include availability of parking, appearance (internal/external), foot traffic, type of office (street front), etc. If the office is being moved to a new location, please include a photo and plan on how to move existing clients to the new location.
$\square$
OFFICE HOURS
List below what the office hours will be for tax-season and off-season. (Offices that have extended hours have shown higher growth than those with minimum contract hours.)

| TAX SEASON HOURS |  |  | OFF SEASON HOURS |  |
| :--- | :--- | :--- | :--- | :--- |
| January |  |  | May |  |
| Week 1 |  |  | Week 1 |  |
| Week 2 |  |  | Week 2 |  |
| Week 3 |  |  | Week 3 |  |
| Week 4 |  |  | Week 4 |  |
| February |  |  | June |  |
| Week 1 |  |  | Week 1 |  |
| Week 2 |  |  | Week 2 |  |
| Week 3 |  |  | Week 3 4 |  |
| Week 4 |  |  | July |  |
| March |  |  | September |  |
| Week 1 |  |  | October |  |
| Week 2 |  |  | November |  |
| Week 3 |  |  |  |  |
| Week 4 |  |  |  |  |
| April |  |  |  |  |
| Week 1 |  |  |  |  |
| Week 2 |  |  |  |  |
| Week 3 |  |  |  |  |
| Week 4 |  |  |  |  |

Additional information: $\square$

REQUEST FOR FRANCHISE CONSIDERATION

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COMPLETE THE FOLLOWING THREE-YEAR PROFIT AND LOSS PLAN

| \# of Clients Written by Owner |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| \# of Clients Written by General Manager |  |  | Revenue of General Manager | $\$$ |  |
| \# of Clients Written by Office Manager |  |  | Revenue of Office Mgr. | $\$$ |  |

PROFIT \& LOSS CALCULATION

## INCOME

T1 Returns
T2 Returns
T3 Returns
Quebec Returns
US Returns
Cashback Income (Gross Disc Fees)
Efile Fees
Bookkeeping Fees
Tax Training School
Misc. Income
TOTAL REVENUES

## EXPENSES

## WAGES

General Manager Wages
Office Manager Wages
Tax Associates Wages
Other Wages (Bookkeeping, Cashback, etc.)
Off-Season Wages
Receptionist Wages
Processing Wages
Payroll Taxes
Employee Benefits
TOTAL COMPENSATION
OCCUPANCY AND EQUIPMENT
Rent to Landlord
Rent to Owner
Business Occupancy
Utilities
Telephone
Depreciation
Equipment Rental
Janitor Services
Common Area Maintenance
Amortization
TOTAL OCCUPANCY AND EQUIPMENT

## PAYMENTS TO FRANCHISOR

Franchise Regular Royalties
Instant Refund Royalties
FELC payments (interest only)
Supplies
Insurance (E\&O, Contents)
TOTAL FRANCHISOR PAYMENTS



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| FRANCHISEE EXPENSES |  | FISCAL YEAR: |  | FISCAL YEAR: |  | FISCAL YEAR: |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Franchisee Salary | \$ |  | \$ |  | \$ |  |
| Other Franchisee Benefits (Insurance, etc.) | \$ |  | \$ |  | \$ |  |
| Other Franchisee Perks (Vehicle, etc.) | \$ |  | \$ |  | \$ |  |
| Other Franchisee related expenses | \$ |  | \$ |  | \$ |  |
| TOTAL FOR FRANCHISEE | \$ |  | \$ |  | \$ |  |
| OTHER EXPENSES |  | FISCAL YEAR: |  | FISCAL YEAR: |  | FISCAL YEAR: |
| Advertising | \$ |  | \$ |  | \$ |  |
| Other Insurance | \$ |  | \$ |  | \$ |  |
| Bank Charges | \$ |  | \$ |  | \$ |  |
| Interest | \$ |  | \$ |  | \$ |  |
| Local Supply Purchases | \$ |  | \$ |  | \$ |  |
| Department Store Commissions | \$ |  | \$ |  | \$ |  |
| Discounts/Promotions | \$ |  | \$ |  | \$ |  |
| Refunds | \$ |  | \$ |  | \$ |  |
| Penalty \& Interest | \$ |  | \$ |  | \$ |  |
| Instant Refund Bad Debt | \$ |  | \$ |  | \$ |  |
| Continuing Education/Licenses | \$ |  | \$ |  | \$ |  |
| Travel | \$ |  | \$ |  | \$ |  |
| Repairs | \$ |  | \$ |  | \$ |  |
| Freight/Postage | \$ |  | \$ |  | \$ |  |
| Miscellaneous | \$ |  | \$ |  | \$ |  |
| TOTAL OTHER EXPENSES | \$ |  | \$ |  | \$ |  |
| NET EARNINGS |  | FISCAL YEAR: |  | FISCAL YEAR: |  | FISCAL YEAR: |
|  | \$ |  | \$ |  | \$ |  |
| EQUIPMENT PURCHASE (ITEMS \& COST) |  | FISCAL YEAR: |  | FISCAL YEAR: |  | FISCAL YEAR: |
|  | \$ |  | \$ |  | \$ |  |
| PROFIT PERCENT |  | FISCAL YEAR: |  | FISCAL YEAR: |  | FISCAL YEAR: |
|  | \$ |  | \$ |  | \$ |  |

